RURAL TRANSPORT
TRAINING MATERIALS



**Module 4: Rural Mobility** 

### Overview of the Issues

Presentation: 4.1a













### The Training Modules

Module 1. Policies and Strategies

Module 2. Planning, Design, Appraisal and Implementation

Module 3. Management and Financing



### Module 4. Rural Mobility

Module 5. Social and Environmental Issues



### Module 4. Rural Mobility



Session 4.1 Rural Mobility: Overview of the Issues

Session 4.2 Promoting the use of intermediate means of transport – vehicle choice, potential barriers and criteria for success

Session 4.3 Agricultural marketing and access to transport services

Session 4.4 Matching demand with supply in rural transport



### 1. Introduction

### Learning Objectives

By the end of the session participants will be able to:

- Explain the links between poverty and rural transport
- Analyse the key issues affecting rural mobility
- Design strategies for addressing these issues to improve rural mobility
- Develop strategies for creating an 'enabling environment' for rural transport
- Describe the nature of Private Public Partnerships and their role in rural transport



### Session Overview

- Poverty and rural transport
- Key issues affecting rural mobility
- Strategies for improving rural mobility
- © Enabling Environment for Efficient Rural Transport
- Public Private Partnerships (PPP)
- A programme for bringing about change in rural transport services



### 2. Poverty and Rural Transport

#### Poor condition of infrastructure

- roads, tracks, bridges, foot paths
- … limit access to farms, markets, schools, clinics

### Poor transport services

- large-scale motorised (trucks, busses, pickups) and IMTs (animal drawn, bicycles, hand carts)
- ... are inadequate and too expensive

### Reliance on walking and head loading

- inefficient and costly
- inhibits agriculture and rural development
- heavy burden on women



## The transport sector may contribute to the alleviation of rural poverty by ...

- Improving rural mobility
- … through facilitating the provision of affordable means of transport and transport services



### Improving mobility can facilitate better...

- Access to services
  - education, health, finance, markets
- Movement of produce to market
  - increase income opportunities
  - access broader range of markets
- Access to urban & rural employment markets
- Transfer of remittances from relations
- Participation in political, social and community activities



# Rural Mobility the Key Issues



# Issues of Rural Mobility



### **Group Activity**

What are the factors affecting Rural Mobility?



### 3. Key issues affecting rural mobility

#### The issues may be summarised into broad categories:

- Wide range of stakeholders with different needs
- Lack of critical mass of users, operators and suppliers
- Low population densities (scattered, remote) and low income levels affects demand and supply
- Patterns of adoption and use of transport services varies widely (motorised and IMTs)
- Lack of lack of complimentary and competitive means of transport - to fulfil varied transport needs
- High vehicle and transport costs



### Wide range of stakeholders

- Main players are users, operators and regulators
- These stakeholders influence the provision, price, quantity and quality of transport services

### **Users**

- Mave different conditions, needs, preferences
- Gender differences
  - Differences in transport tasks and access to technologies
  - needs of women often neglected by transport programs
- Consider needs of disadvantaged groups
  - elderly, poor, disabled
- Consider needs of various occupation groups
  - e.g. producers of perishable fruit and other goods



### Wide range of stakeholders

### **Operators**

- Public and private companies, and individuals
- Companies operate medium-large vehicles
  - require significant investment and organisational support
- Individuals operate minibuses, pickups and IMTs
- Operators influence the transport sector through their associations, which affect
  - quality, quantity, price of motorised of non-motorised vehicles
- If associations are economically and politically powerful – operate with little competition
  - rural transport becomes expensive and less attractive to users
  - e.g. cartels associated with market failure



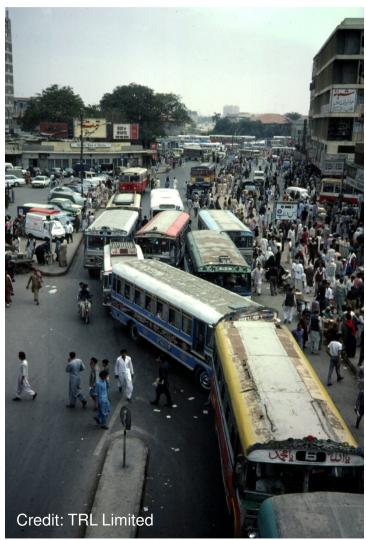
#### Market failure

- Migh transport charges uncompetitive environment sustains:
  - high vehicle and parts prices
  - high maintenance costs
  - low vehicle utilisation
- Transport Cartels keep high cost operators in business
  - control the lorry parks by a queuing system
  - .... excess supply leads to increased tariffs!



### Transport cartels

- Rationing of demand at the truck parks leads to excess of supply and increase in transport tariffs
  - in a purely competitive market - excess supply would *lower* tariffs





### Example from Nepal:

- New roads in mountains
  - demand for commercial portering fell remaining transport routes had *more* porters looking for work
- portering tariffs rose
  - to ensure remaining porters a living wage (each now had less work)
- porters refused to work for less
  - but there was no alternative competition due to the way they queued for work
- Most developing countries do not have active policies against monopoly and cartels
  - direct price control = only weapon used by governments



### Wide range of stakeholders

### Regulators

- Tend to be weak
  - creates an unfavourable environment for transport services
- Traffic laws often inadequate for modern traffic
- Limited resources and human capacity make it difficult for regulators to
  - monitor user requirements
  - make the environment favourable for transport services
- Transport terminals typically owned by local government and poorly maintained
- Local government likely to control vehicle numbers and routes
  - but may not where transport operators are politically influential
     SSATP

### Lack of a *critical mass* of users, operators and suppliers

- Means of transport (motorised and non-motorised) require supporting infrastructure for their manufacture, supply and repair
- © Critical mass of users cannot develop without support services

#### Likewise! ...

Sustainable support services are unlikely to develop without a critical mass of users



### Lack of a *critical mass* of users, operators and suppliers

#### What are the *critical mass* issues?

- Socio-cultural factors
  - may constrain the use of certain modes of transport e.g. women riding bicycles
  - once enough women start to use bicycles and they (and community) see the benefits, more women start riding bicycles until a critical mass of users is reached
- Population densities and low income levels (see ahead)



### Low population densities and low income levels

- Affect transport supply and demand 3 categories
- 1. Low transport density in low income areas (motorised & IMT)
  - Vicious circle of insufficient transport, users, services
  - Impedes development
  - Remote rural areas of sub-Sahara Africa, Asia, Latin America



### Low population densities and low income levels

#### 2. Higher transport density in low-medium income areas

- Medium-high population density
- Irrigated agriculture, cash crops, efficient marketing, non-agricultural employment
- Transport services have achieved a critical mass
- High-income rural areas and periurban areas
- 3. Low-medium transport density in high income rural areas
  - Transport infrastructure is good
  - People use motorised transport regularly (work, school, social)
  - Periurban areas world wide and rural areas in betteroff countries of America, Asia, Australasia, and Europe

### Patterns of adoption and use of transport services vary widely (motorised and IMTs)

- … due to social, economic, environmental factors, and idiosyncratic features
- Some means of transport may be wide spread but vary greatly in concentration
  - bicycles, motorcycles, pickups, trucks
- Others may be clustered in certain localities
  - donkey carts, power tillers



### Patterns of adoption and use of transport services varies widely (motorised and IMTs)

- National/local clusters affected by
  - population density, culture, infrastructure, income, policies, topography, climate, crops, animals
- We need to understand the conditions that favour adoption
- Most means of transport spread as a result of smallscale private initiatives, rather than formal government campaigns



### Lack of complimentary and competitive means of transport

- Many complementary transport services are available with complementary but overlapping
  - ranges, capacities, operating costs, payloads, speeds, durability, infrastructure requirements, aesthetic characteristics, foreign exchange requirements, supporting services
- A multimodal transport system can fulfil market needs
  - e.g. animal-drawn carts transport crops from field to roadside or local market
  - and trucks transport accumulated goods to major market centres
  - lack of a multimodal system hampers rural development



### Lack of complimentary and competitive means of transport

- Transport services can be competitive and complementary
- For example:
  - remote rural areas with low agricultural production may have few multipurpose IMTs (animal drawn carts, pickups, bicycles)
  - a new means of transport has to compete in a small market animal-drawn carts may take work away from porters, pickups may take hire loads away from animal-drawn carts



### High vehicle costs

- Motorised transport generally more expensive in rural areas compared to urban areas
- ... due to
- Vehicle operating costs, low demand, uncompetitive operating environment



#### **Vehicle Prices**

- Large price differences for the same product in different national markets ...
  - exchange rates
  - tax differences
  - ➤ e.g. certain car models 60% higher price in the UK than in the cheapest European market
  - new (without tax) prices of imported trucks commonly 2 to 3 times the price in Africa compared with Asia
  - exclusive dealerships



#### **Vehicle Prices**

- Need for more competition and to restrict the monopoly power of exclusive dealerships
  - bulk buying policies
  - by government, aid agencies, or larger commercial firms



#### **Vehicle Maintenance Costs**

- Substantial differences between Africa & Asia:
  - road surface roughness
  - driver care
  - driving speeds
  - routine maintenance (particularly changing engine oil frequently)
- Training programmes extremely cost effective
  - a few simple messages on the issues



# Promoting Rural Mobility



## Promoting Rural Mobility



### **Group Activity**

What strategies can be used to promote rural mobility?

Group 1: Financial considerations

Group 2: Regulatory Considerations

Group 3: Complementary considerations – Education & communication



### 4. Promotion of Rural Mobility

Three major considerations:

A. Financial Considerations

B. Regulatory Considerations

C. Complementary Options



### A. Financial Considerations

- Operating incentives to encourage the provision of services in rural areas
  - lower tax and duties
  - reduces capital costs, increases number vehicles –
     but has little affect on their availability in rural areas
- © Credit and subsidies for transport vehicles
- Address the reasons for low uptake of IMTs



### Credit and subsidies for transport vehicles

- © Can speed the adoption of means of transport
  - but credit facilities are often poor in rural areas, especially for women
  - repayment conditions for seasonal agricultural credit are seldom appropriate for purchasing means of transport



### Credit and subsidies for transport vehicles

- Localised credit can be provided by targeted donor programs
- ...but care should be taken when extending credit for certain types of transport to avoid –
  - distorting the market
  - failing to help those most in need
- Subsidies can help launch new means of transport



### Subsidising Rural Transport Services

Most transport subsidies not explicitly aimed at the rural poor

### Mold down fuel prices and bus fares

- to protect (the richer) urban population from price inflation
- but rural transport is more informal, supplied by the private sector -
- > ... have not received direct operating subsidies to the same extent as their urban counterparts



#### Subsidising Rural Transport Services

#### Subsidising services

- e.g. UK government fuel subsidies for buses & bus grants for rural routes
- But! not always reach those who need it most
- major beneficiaries often richer people who travel most

#### Direct targeting

- travel passes and travel token schemes e.g. elderly in UK
- may be subject to abuse token sold on to others



#### Remoter locations – services on social grounds

License routes and require operators to "bid for the market"

#### Orawbacks:

- once the bid is accepted & service in place competition may be curtailed
- bidding "for the market" implies cross-subsidisation between routes
- need protection from competition on the profitable high demand routes - to guarantee the operator will run routes with low demand
  - in rural locations this may be difficult to enforce



#### Intermediate Means of Transport (IMTs)

- Bicycle, rickshaw and motorcycle stations
  - common in urban & rural areas of Asia
  - shorter distances
- Agricultural tractors, trailers, power tillers, and motorcycles with side cars
  - heavier loads long routes with lower density of demand



#### IMTs - an essential aspect of rural mobility

- access to economic and social facilities
- collection role enables goods to be amalgamated and larger vehicles to operate effectively
- establish a new dimension of competition
- vehicle types with different characteristics require different fare structures

#### But!

- IMTs are sometimes politically unfavourable
  - legislation may act against the successful use of IMT



#### Address the reasons for low uptake of IMTs

- Low use of IMTs in rural areas is often linked to a vicious circle of low supply and low demand
- Identify the limiting factors
  - shortages of capital
  - marketing systems
  - components and raw materials
  - manufacturing facilities and skills
- In low population density areas supply problems are linked to weak purchasing power of users, especially women
- Overcome this by providing
  - credit, income-generating opportunities, subsidies



### B. Regulatory Considerations

- Effective transport services require planning and regulation especially for low-density areas and disadvantaged groups
- But! inadequate resources and staff, mean transport interventions rarely address
  - IMTs or use participatory processes or gender analysis
- Effective regulation can support an efficient transport system through
  - quantity control (to match demand and supply)
  - quality controls (safety for drivers, passengers, other road users)
  - regulation of IMTs (including animal welfare issues)



### B. Regulatory Considerations

- © Communities can increase their bargaining power by establishing user groups to negotiate with operators, or lobby government
- Transport operator associations often control the market
  - but they can also improve transport services e.g. lobby government to recognise IMTs, promote safety issues
- NGOs and government may facilitate technical and business training for owners and operators of motorised and non-motorised vehicles



#### Service Availability and Route Licensing

#### Remoter locations – services on social grounds:

- Timetable of services
  - bus leaves the terminus before it is full passengers able to board en-route
- Subsidise operation
  - common for high income countries
- Government control/authorisation of fare & truck tariffs
  - keep down prices ... but prevent operators from accepting lower fares levels.
  - greater trip frequency encourage expansion of the market (crop marketing, job seeking etc.)



#### Vehicle Utilisation and Surplus Capacity

#### Vehicle utilisation - increased by:

- More rigorous enforcement of vehicle inspections
- 2. Increase number of truck and bus parks
  - more vehicles "available for hire"
  - reduce collusion on prices
- 3. Buying out and scrapping the older vehicles
  - also helps remove unsafe and polluting vehicles

#### But! buying out ...

- is a controversial measure
- there is no direct way of knowing if the policy would be effective



# C. Complementary Options Education & communication

- Feeder roads should be connected up not dead ends, to increase demand and encourage operators into the area
- Training for local experts in key issues IMTs, participatory processes, gender analysis
- Public education campaigns to give a positive image of IMTs
- Priority should be on providing year-round vehicle access
  - quantity of access is more important than quality



# C. Complementary Options Education & communication

- Good communications to match up demand with supply through transport brokers
- Efficient transport systems promote efficient marketing systems, provided
  - markets are close to rural communities and IMTs used
  - rural people can sell directly to without the need for traders or wholesalers
  - the problem is that in low-density areas populations are dispersed
- Planning rural transport service should take into account location of urban bus and truck terminals



# 5. Enabling Environment for Efficient Rural Transport

- What is required:
  - country or region studies to identify key constraints
  - local discussions to provide feedback on which measures can be successfully implemented
    - > ... and which might cause the most problems
- Rural transport in developing countries is diffuse

Governments need to develop an environment in which a competitive and efficient rural transport service may flourish



## Developing an enabling environment

- Training for operators, drivers, mechanics reduce
  - maintenance costs
  - risk of accidents
- Credit
  - new IMT
  - replace old vehicles (high operating costs) with new vehicles
- Success depends on
  - 1. strong entrepreneurial culture
  - 2. training in basic accounting skills
  - 3. change in transport regulations
    - to allow the use of less conventional vehicle services (based on IMTs) e.g. single axle tractors



#### To overcome other constraints ....

#### Demand management should address:

- access to markets and market information
- establishment of transport brokering companies to match empty vehicles with loads
- modern communications to "order" transport services and transfer information
- network planning to maximise interconnectivity of routes
- ensure returns from limited budgets are maximised
  - >through the use of spot improvements



# 6. Public Private Partnerships

The case for Public Private Partnerships (PPPs)

- Potential efficiency of private operators
- Need to maintain service frequency
- Need to inhibit cartels

PPPs combine the **dynamism** of the *private* sector with *public* sector concerns of

- social responsibility
- environmental awareness
- local knowledge
- job creation



### A "win – win" situation

- To gain the maximum co-operation of transport operators:
  - a package of measures to be negotiated
  - encourage them to change their behaviour
    - > and see the benefits



# But, in the current environment – subsidies ...

- … unlikely to play a large universal role in a new PPP arrangement
- … should be considered as a way of providing transport to remote locations where
  - no regular transport service
  - service frequency is in weeks or months



# 7. A programme for bringing about change in rural transport

Ensuring maximum co-operation between transport operators and other stakeholders



## Key Steps

- Senior political leaders & government officials made aware of the issues + potential benefits
  - greater benefits from improving rural transport services than improving road maintenance standards
- 2. Political leaders "sign up" to the process
  - revamped form of the Rural Travel and Transport Program (RTTP) - part of the Sub-Saharan African Transport Program (SSATP)





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