ENSURING THE SUSTAINABILITY OF CORRIDOR MANAGEMENT INSTITUTIONS

SSATP AGM, 25-29 November, Victoris Falls
Corridor Management institutions in Africa: What do we observe?

All CMIs with permanent Secretariat in SSA are faced with on critical challenge: their financial sustainability over the long run.
Corridor Management institutions in Africa: What do we observe?

There is a mismatch between the high importance given to Corridor Management Institutions and corridor Development in Africa at different levels:

- Dedicated Department/agency; Mombasa charter; Kenya high level weekly report
- REC level: TTTFP, EAC high corridor meeting
- DPs level: World Bank (2nd generation corridors, Corridor GSG, AfDB; TMEA
- AUC/ : Smart corridors, CMI guidelines. Cairo April 2019 STC on transport
- AU/EU Connectivity cluster – Brussels July 2019
Critical mandate and role played by the CMIs

- Develop metrics to monitor performance
- Platform for stakeholders dialogue to agree on interventions
- Support/promote advocacy for change
Critical mandate and role played by the CMIs

- Strong ownership
- Strong relevance
- Strong demand
- Mainstreaming of the CMI work/results in RECs/DPs Program-studies
No corresponding means in support of the CMIs

Statutory means of funding by members/transit traffic

No formal continental/regional support program/project

Lack of formal and consistent support programs/projects or random sustainable support from DPs

Complexity of enforcement of “user pays fee”
some CMIs have managed to cope with the challenges

• Central Corridor (CCTFA) -
• Northern Corridor
• (NCTTCA)
Others are struggling and find it hard to keep up

- Trans Kalahari Corridor (TKCS)
- Dar Corridor (DCC)
- Walvis Bay - Ndola Lumbumbashi
and others have “thrown the towel”

- Maputo Corridor (MCLI)
- Abidjan-Lagos Corridor (ALCO)
What lessons have been learned from the past

CMI

Appropriate founding texts:
Institutional framework (MoU; MoA, Treaty)

Continuous Relevance: Robust
Strategic plans

Sustainable sources of financing: clearly earmarked/targeted support measures by the DPs/REC. Adequate mix of funding sources
Way forward

- RECOMMENDATIONS
  - AUC/ UNECA
  - DPs
  - RECs
  - Private sector